



From the Director



Dear CSDD Friends:

Late last month the FDA gave full approval for use of the Pfizer-BioNTech COVID-19 vaccine. The decision marks a critical step in encouraging organizations to mandate vaccinations. Within hours after the approval, employers in both the public and private sectors began announcing vaccination requirements for their employees.

Health and research professionals are also hoping that the FDA's approval of Comirnaty (the vaccine's branded name) will meet a necessary condition to finally convince reluctant individuals to be vaccinated. But it is unclear whether there will be a measurable impact. Public and patient hesitancy remains an intractable issue in both clinical care and clinical research and demands new insights and ideas.

Sponsor and CRO companies, organizations and associations are devoting considerable resources and attention at this time to understand the fundamental factors effecting diverse community willingness to participate in, enroll and complete their clinical trials. Several Tufts CSDD studies underway inform these efforts including one looking at the diversity of global investigative site personnel and its relationship with study volunteer diversity and another assessing demographic subgroup differences in managing the burden of diseases and its impact on clinical trial participation burden.

Tufts CSDD is launching a new working group study, in collaboration with the Drug Information Association (DIA) — to evaluate how patient engagement is evolving and to quantify its value proposition. The study will link organization-specific engagement initiatives to clinical trial and program-level performance and quality outcomes. We also have a full line-up of upcoming professional development courses. This issue of the

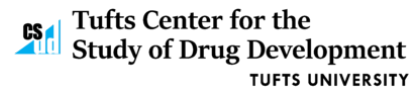
Insider and our website (csdd.tufts.edu) provide information on all of our activities and we encourage your collaboration and participation.

Lastly, in August we welcomed a new faculty member. Dr. Jennifer Kim has an extensive background in organizational behavior and her research focuses on identifying systemic barriers faced by marginalized and underrepresented groups and drawing insights on ways that organizations can improve engagement and productivity. Years ago I had the privilege of working with Jenny when she was an analyst at Tufts CSDD prior to her graduate studies. Please join me in welcoming Dr. Kim to the Tufts CSDD team!



Kenneth Getz

Director and Professor



Working Group Studies

New Working Group Quantifying the Value Proposition of Organization-Specific Patient Engagement Initiatives

Tufts CSDD — in collaboration with the



Drug Information Association (DIA) — is kicking-off a new working group quantifying the value proposition of organization-specific patient engagement initiatives. Participating companies will meet to define relevant outcome measures; shape a global survey instrument and secondary data gathering activity; review and discuss study results and their implications. **Contact us if you would like to participate.**



Working Group Study Assessing Impact of DCTs on Sponsor-CRO Collaborations

Tufts CSDD has kicked off a new study characterizing and benchmarking the impact of decentralized clinical trial (DCT) models on sponsor-CRO relationship structure, economics and the collaboration process. Fifteen sponsor and CRO companies have already joined this working group study. **Contact us if you would like to participate.**

Professional Development Courses

Grab 'n Go

**Accelerating Product Development:
Advanced Project Planning Strategies**

Online | September 15 | 12 - 3pm ET

Robert Franco, PhD
Course Facilitator President,
Coe Point Associates LLC

Accelerating Product Development: Advanced Project Planning Strategies (Online)

Project development efforts constantly struggle to meet ever increasing time to market, quality and cost objectives. Many projects must also solve new and unexpected problems throughout their development. Tufts Center for Study of Drug Development's Accelerating product development: Advanced Project Planning Strategies is an interactive course that will teach participants how to apply advanced planning strategies to optimize their development plans and meet unique challenges. For more information, **contact Sundé Daniels.**

2021 Fall Leadership for Drug Development Teams



Online | October 6, 13, 20, 27 | 12 - 4pm ET



Robert Franco, PhD

Course Facilitator President,
Coe Point Associates LLC



Kenneth Kaitin, PhD

Professor of Medicine and Senior
Fellow, Tufts CSDD


Fall Leadership for Drug Development Teams (Online)

This is a highly interactive online case-based course bringing together team leaders, program managers, functional directors and other drug development professionals from across the industry to build leadership skills, improve cross-functional performance, and enhance R&D productivity. Delegates meet in large and small groups over the course of four weeks. Tufts CSDD holds the Leadership for Drug Development Teams course several times each year. Custom programs are also available for professionals within a single organization. For more information, **contact Sundé Daniels**.

Research Highlights

Our Latest Impact Report

VOLUME 23, NUMBER 5 | September/October 2021

Tufts Center for the Study of Drug Development
TUFTS UNIVERSITY 

IMPACT REPORT

ANALYSIS & INSIGHT INTO CRITICAL DRUG DEVELOPMENT ISSUES

Clinical teams working remotely during the COVID-19 pandemic remain highly productive

Despite challenges, most hope to continue to work remotely post-pandemic

- In response to the pandemic, the clinical research enterprise pivoted quickly, deploying numerous remote and virtual operating changes, solutions and support.
- The majority of drug development professionals surveyed were satisfied with the responsiveness and preparedness of their organizations and the resources provided.
- Clinical research professionals working remotely report their productivity and effectiveness remained high. Some 71% said they can "very effectively" and 26% said they can "somewhat effectively" perform their job remotely.
- Several negative effects associated with remote work, including burnout (55%) and deteriorated connections with colleagues (42%), were reported and required organizational accommodations.
- The majority of professionals surveyed (86%) wish to continue to work remotely post-pandemic

Clinical teams working remotely during the COVID-19 pandemic remain highly productive

Our September/October Tufts CSDD Impact Report presents compelling results characterizing how organizations have adapted during the pandemic, what steps were taken and resources provided, and the impact on clinical team attitudes and experience.

[Learn more](#) | [Purchase online](#)

Recent Publications

Smith, Z; Wilkinson, M; Carney, C; Grove, N; Qutab, B; and Getz, K. **Enhancing the Measure of Participation Burden in Protocol Design to Incorporate Logistics, Lifestyle, and Demographic Characteristics.** TIRS (2021). [Access article](#)

Michaels, D.L., Peña, Y., Kunz, B.L., Getz K. **Evaluating the Feasibility and Validity of a New Tool to Assess Organizational Preparedness and Capabilities to Support Patient Engagement in Drug Development.** TIRS (2021). [Access article](#)

Florez M., Lamberti M.J., Getz K. **Remote Clinical Research Team Experience and Effectiveness During the COVID-19 Pandemic.** Applied Clinical Trials. Published Online. July 13, 2021. [Access article](#)

Qian H, Qui L, Fanzhen L, Kaitin KI, Shao L. **A survey of survival outcomes for targeted cancer drugs approved by the US Food and Drug Administration.** TIRS 2021;55(4):676-684. [Access article](#)

Orkin A. et al. **Guidelines for Reporting Trial Protocols and Completed Trials Modified Due to the COVID-19 Pandemic and Other Extenuating Circumstances.** JAMA. Published online June 21, 2021. doi:10.1001/jama.2021.9941. [Access article](#)

Harper B, Smith Z, Snowdon J, DiCicco R, Hekmat R, Willis V, Weeraratne D, Getz K. **Characterizing Pain Points in Clinical Data Management and Assessing the Impact of Mid-Study Updates.** Ther Innov Regul Sci. 2021 May 17. [Access article](#)

DiMasi, JA, Wilkinson M. **The financial benefits of faster development times: integrated formulation development, real-time manufacturing, and clinical testing.** TIRS 2020;54(6):1453-1460. [Access article](#)

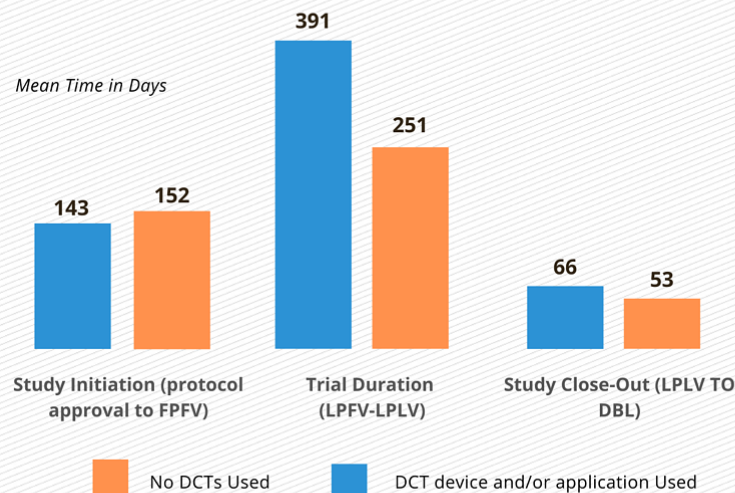
Getz K. **Characterizing White Space in the Quest to Drive Development Speed.** Applied Clinical Trials, 2021; April 7. [Access article](#)

Florez M, and Getz K. **Anticipating digital transformation of the drug development workforce.** Pharmaceutical Executive, March 26. [Access article](#)

Getz K. **Public Trust and the 'Last Mile' for COVID-19 Vaccines.** Applied Clinical Trials 2020; 29 (12): 11 – 12. [Access article](#)

Data Insights Digest

Impact of DCT solutions on Clinical Trial Cycle Times



- In a recent study of a convenience sample of phase II and III protocols, clinical trials that were supported by one or more decentralized clinical trial devices and/or applications had average treatment durations that were 140 days faster and study close-out cycle times that were 13 days faster.
- Study initiation timelines for clinical trials that deployed DCT support were 10 days longer on average than those that did not deploy DCT support.

N= 100 phase II and III protocols that did not use DCT solutions; N=30 phase II and III protocols supported by DCT solutions

Subscribe today to get your copy of the [Tufts CSDD Impact Report](#).

Faculty and Staff Presentations

Upcoming Presentations

Remote Clinical Research Team Experience and Effectiveness During the COVID-19 Pandemic

Maria Florez, MA and Mary Jo Lamberti, PhD

Association of Medical Research Charities

Online | September 9



Insights into Rare Disease Development

Ken Getz, MBA

Ultragenyx

Online | September 13



The Economics of the Pharmaceutical Industry

Joseph DiMasi, PhD

24th North American ISSX Annual Meeting

Online | September 13-17



How We Become Agile to Remain Viable in a Post-COVID World

Ken Getz, MBA

DPharm

Online | September 29



Impact of COVID-19 on Clinical Operations

Ken Getz, MBA

Dutch Federation of Pharmaceutical Medicine

Online | October 7



Impact of Running Clinical Trials During the Pandemic and Lessons Learnt

Ken Getz, MBA and Maria Florez, MA

Clinical Trials Europe

Online | November 2-4

VIRTUAL EVENT

**Clinical Trials
Europe**

Digital Transformation and Clinical Research Team Effectiveness

Maria Florez, MA

Clinical Trials Europe

Online | November 2-4

VIRTUAL EVENT

**Clinical Trials
Europe**

Where Has the Industry Been, and Where Should it be Going?

Joseph DiMasi, PhD

Speid Associates, Inc and Brown University Medical School

Online | November 2-4





Recent Presentations

Remote Clinical Research Team Experience and Effectiveness During the COVID-19 Pandemic

Maria Florez, MA and Mary Jo Lamberti, PhD

Academy of Physicians in Clinical Research

Online | September 1



Managing Complexity and Customization in Clinical Trials

Ken Getz, MBA

Jackson Laboratories, OneJax Seminar Series

Online | August 30



Trends in Diversity and Inclusion in Clinical Research

Ken Getz, MBA

Veeva Systems Webinar

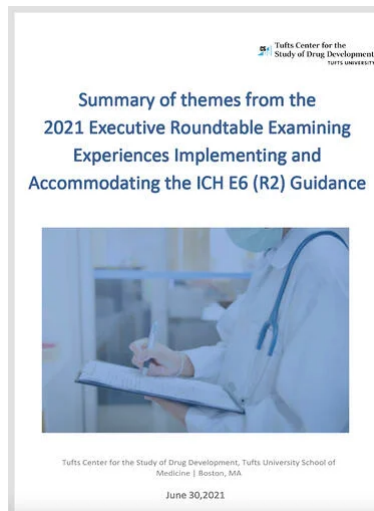
Online | August 24



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